

President of the Professional/Medical Staff REPORT

Thomas E. Lowe, M.D.

Bargaining

Physicians continue to try to understand the changing landscape of healthcare. Hospitals and healthcare systems are already being reimbursed based on inpatient quality measures. This will soon carry over to the outpatient practice as the final rules for MACRA were recently released on Oct 14th, 2016. The impact of all these changes on our individual practices is difficult to predict but one can be confident that substantial resources will need to be invested to be successful.

I long for the days when I could spend more time with each patient, write whatever was meaningful in their note, and be done with the chart when I shook their hand goodbye. Nowadays I spend countless time making sure that I click on endless boxes trying to prove that I am giving quality care. The irony is that the effort of proving quality care actually takes away the face time that actually gives great care.

I have moved on from the denial and anger stage of this loss and have advanced to the bargaining stage. Healthcare systems, hospitals and physicians all find themselves struggling with the new laws and regulations. Systems and hospitals are dependent on physicians to provide high quality care.

Please see Bargaining page 2

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Thomas E. Lowe, MD
President of Professional Staff
Michele Del Vicario, MD
Immediate Past-President

Midhat Qidwai, MD
President-Elect
Richard Glimp, MD
Chief Medical Officer

William A. Conrad, MD
Secretary/Treasurer
Celia Hogenson-Kida, MBA, CPMSM
Director, Medical Staff Services

Bargaining

Continued from page 1

I am confident that we, as physicians will continue to do our best but our best will only be great if we have the structure in place that is conducive to efficient patient care.

Physicians are under increasing time constraints and patient care will suffer if we put undue burden on our practitioners. I ask that you give constructive feedback to your physician and hospital leaders on ways that we can work efficiently together in order to provide the best care for our patients.



After intensive review, Providence Little Company of Mary Medical Center Torrance was unanimously conferred with Magnet recognition by the American Nurses Credentialing Center (ANCC). Our ministry joins 30 other Magnet-recognized organizations in the State of California and is the second Transitional Care Unit to receive Magnet program recognition in the State. This achievement demonstrates our commitment to nursing excellence, collaborative interdisciplinary teamwork and exemplary, compassionate care of our patients and their families.

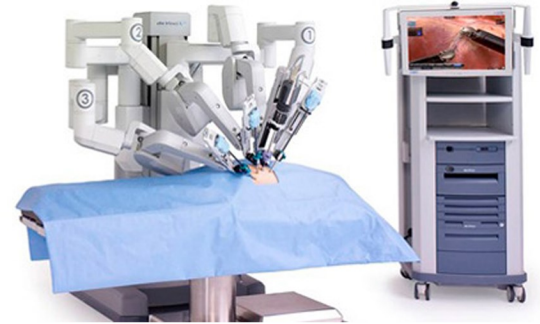
LEAPFROG
HOSPITAL
SAFETY GRADE

PLCMMCT Receives 'A' Grade for Fall 2016 Patient Safety

The Leapfrog Group's Leapfrog Hospital Safety Grade assigned PLCMMCT an "A" letter grade for patient safety in its Fall 2016 report. The Leapfrog Hospital Safety Grade uses national performance measures from the Centers for Medicare & Medicaid Services (CMS), the Centers for Disease Control and Prevention (CDC), American Hospital Association's Annual Survey, the Agency for Healthcare Research and Quality (AHRQ) and the Leapfrog Hospital Survey to produce a single letter grade representing a hospital's overall performance in keeping patients safe from preventable harm and medical errors. The bi-annual grade reports are shared publically, helping patients make informed decisions regarding their health care options.

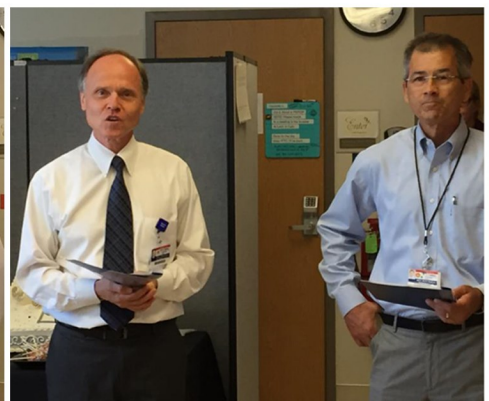
Thank you to PLCMMCT caregivers for their continuous efforts to promote a culture of safety.

TORRANCE CELEBRATES 10 Year Anniversary of Robotics Program



PLCMMCT recognized the 10-year anniversary of the da Vinci robotic surgery system, honoring the physicians and operating room staff who work with the system on a regular basis. First used at Providence in 2006, the da Vinci system offers patients a less invasive alternative to traditional surgical procedures, resulting in shorter recovery times and less blood loss. Gerald Carven, one of the first patients to undergo a procedure using the Providence da Vinci system, shared his surgical success story with the celebration's attendees. Dr. Garrett Matsunaga, Gerald's surgeon, was a main proponent of the hospital acquiring the da Vinci, and spoke about the Robotics Program's many benefits.

Robotic technology serves a wide range of other functions at Providence. The MAKO systems are used to assist physicians performing partial knee replacement and hip replacement surgeries. The telemedicine program allows physicians to virtually meet with patients via robots. There are even germ-killing robots that help us sanitize patient rooms by emitting UV rays. These advances continuously enable us to better serve our patients, and we look forward to seeing what new capabilities robotic technology may provide in the future.



Approved at July 26, September 27, October 27, & November 29 Board Meeting

POLICIES AND PROCEDURES

ANESTHESIA P&Ps

Malignant Hyperthermia

CRITICAL CARE P&Ps

Code Blue (revised)
Crash Cart (revised)
BIPAP Policy/Protocol (revised)

GENERAL P&Ps

Catheter Associated Urinary Tract Infection (CAUTI)
Massive Transfusion Policy
Readmission

INFECTION & BLOOD P&Ps

Antiseptic/Disinfectant/General Use Product Registry (revised)
High Level Disinfection Using Cidex OPA (new)
Ice Machine Care & Maintenance (revised)
Clean and HLD Disinfection Endoscopes and Bronchoscopes (revised)
High Level Disinfection for Reusable Instruments RECERT (regional–new)
CAUTI Prevention Bundle – Annual Review (regional)
Aerosol Transmitted Diseases – Annual Review (regional)
MRSA Active Surveillance Screening (regional)
Surveillance and Reporting of Communicable Diseases and Healthcare Associated Infections (regional)
Standard Precautions (regional)
Patient Hygiene and Bathing (new)

MEDICINE DEPARTMENT P&Ps

Acute Stroke Management
Code Stroke
Stroke Center Operations and Administration

OB/GYN DEPARTMENT P&Ps

Neonatologist to Be Available for a Delivery of Neonatal Consultation, Notification of (new)
Fetal Heart Rate Patterns, Management of (new)

PEDIATRICS DEPARTMENT P&Ps

Therapeutic Hypothermia in the Neonate (revised)

PHARMACY & THERAPEUTICS P&Ps

Epidural Analgesia/Anesthesia: Patient Management (revised)
Diabetic Supplies and Insulin Discharge Prescriptions (new)
Local Therapeutic Interchanges (revised – SB Community)
Therapeutic Interchange for Medi-Cal – Ministry Specific List (revised)
Percutaneous Left Ventricular Assist Device
t-PA Intravenous Administration for Acute Ischemic Stroke
Ultrasound Imaging Enhancement Agent Echocardiography
Pharmacy Managed Protocol for Pharmaceutical Care Management of Congestive Heart Failure (CHF) Patients (revised)
Administration of Drugs by IV Push (revised)
Access to Drugs by Non-Licensed Staff (new: replaces individual policies for Torrance and San Pedro)

PHARMACY & THERAPEUTICS P&Ps (continued)

Intravenous Ketamine Dispensing Protocol for Pediatric Procedural Sedation (new)
Dress Code for Sterile Compounding (revised to reflect current regulatory components but will need to be amended again in January 2017)
Quality Control (revised to reflect current regulatory components but will need to be amended again in January 2017)

PHYSICIAN EXCELLENCE COUNCIL P&Ps

Peer Review Process (revised) – includes:
General Case Review Form / Quality Review Committee

RADIOLOGY DEPARTMENT P&Ps

Serious Complaints Meeting MQSA Requirements

SURGERY DEPARTMENT P&Ps

Surgical Attire

FORMS

ANESTHESIOLOGY DEPARTMENT FORMS

Department of Anesthesiology Privilege Form (periodic review – no changes)

MEDICINE DEPARTMENT FORMS

Gastroenterology Privilege Form (revised/updated)
Moved: Argon Plasma Coagulator to “core”
Psychiatry Privilege Form (revised: removed wording “first” for procuring of cases)

RN/MD INTERDISCIPLINARY PRACTICE FORMS

Categories of Allied Health Professionals (Addition of new AHP Category/Specialty)
Nurse Practitioner – Orthopedic Surgery
Nurse Practitioner–Orthopedic Surgery Privilege Form with standardized procedure (new)

SURGERY DEPARTMENT FORMS

Orthopedic Surgery Privilege Form (revised to add Total Hip Arthroplasty via MAKOplasty and add case requirement for Total Knee Arthroplasty)

PERIODIC REVIEW

Contract Evaluation

PROFESSIONAL STAFF GENERAL RULES AND REGULATIONS REVISION

Proposed Amendment
Article XI DISCHARGE OF PATIENTS
Section 11.1 General

PROFESSIONAL STAFF BYLAWS REVISION

The Medical Executive Committee approved the following proposed Bylaws revisions on October 21, 2016. The following Bylaws Amendments are recommended for approval.

- Section 3.3 Active Professional Staff
- New “Category” – 3.xx Fellowship Staff
- Section 10.7 Health Education Committee
 - A. Composition
 - B. Duties

Welcome Medical Staff...



Abdelkarim, Murrad, M.D., Interventional Cardiology



Abrams, Stephanie, M.D., Pediatric Gastroenterology



Achrol, Achal, M.D., Neurosurgery



Arch, Allison, M.D., Neurology



Bakhchi, Frederic E., M.D., Pediatric Emergency Medicine



Bakirhan, Kamila, M.D., Hematology/Oncology



Bandera, Bradley, M.D., General Surgery



Barkhoudarian, Gami, M.D., Neurosurgery



Carbajal, Enrique, NP, Emergency Medicine



Chandran, Deepti, M.D., Internal Medicine



Cheung, John R., M.D., Internal Medicine



Chu, Jennifer C., M.D., Obstetrics-Gynecology



Denebeim, Evelyn, M.D., Obstetrics-Gynecology



Dhoot, Jashdeep S., M.D., Cardiology



Djapri, Christine, M.D., Obstetrics & Gynecology



Fischer, Trevan, M.D., General Surgery



Gaitonde, Shrawan, M.D., General Surgery



Gonzales, Matthew, M.D., Palliative Care



Hankerson, Matthew J., M.D., Emergency Medicine



Hou, Samuel, M.D., Neuroradiology



Jones, Maris, M.D., General Surgery



Kashfian-Halimi, Sharline, M.D., Anesthesiology



Kelly, Daniel F., M.D., Neurosurgery



Khoshsar, Rostam, M.D., Pain Medicine



Kitajima, Tina D., M.D., Internal Medicine



Langevin, Jean-Philippe, M.D., Neurosurgery



Lee, Evelyn G., M.D., Emergency Medicine



Li, Xin, M.D., Nephrology



Lieberman, Briana, Perfusionist



Lowenkopf, Theodore, M.D., Teleneurology



Lozano, Juan D., M.D., Neuroradiology



Martinez, Jacqueline, Ortho Scrub Tech



Medeiros, Fabiola, M.D., Pathology



Moghaddam, Samer, M.D., Pulmonary/Critical Care Medicine



Muang-In, Satapom, M.D., Neonatology



Narvy, Steven, M.D., Orthopedic Surgery

Welcome Medical Staff...



Rodriguez, Armando, M.D., Emergency Medicine



Rojas, Lorraine, PA-C, Surgical Assist



Sampson, Tomoko R., M.D., Teleneurology



Schroff, Christopher T., M.D., Anesthesiology



Sela-Herman, Sarah, M.D., Pediatric Gastroenterology



Shew, Stephen B., M.D., Pediatric Surgery



Shun, John J., DPM, Podiatry



Sikaria, Swati, M.D., Hematology/Oncology



Sugerman, Noah, M.D., Emergency Medicine



Tarpley, Jason W., M.D., Teleneurology



Teitelbaum, George, M.D., Neuroradiology



Tsfaye, Ruth, NP, Orthopedic Surgery



Tse, James, D.O., Emergency Medicine



Yeh, Eugene C., M.D., Pulmonary/Critical Care Medicine



Yip, Felix, M.D., Oral & Maxillofacial Surgery



Young, Patricia A., M.D., Hematology/Oncology

2016 PHYSICIAN OF THE QUARTER LCU/PCU/1st Overflow

2nd Quarter
2016



KASEY LAI, MD
Hospitalist/Internal Medicine
Providence Medical Associates

3rd Quarter
2016



PATRICK LAM BUI, MD
Hospitalist/Internal Medicine
UCLA Health

4th Quarter
2016



RONAK B. GARG, MD
Hospitalist/Internal Medicine
Providence Medical Associates

PROVIDENCE ANNOUNCES AFFILIATION WITH HOUSE CLINIC

Providence Health & Services, Southern California has finalized its affiliation with the renowned House Clinic, a leader in ear and skull-based surgery that is recognized for pioneering research and training programs.

House Clinic, founded 60 years ago, will enhance the neuroscience specialty throughout Providence, one of the nation's largest Catholic not-for-profit health care systems. A new clinical program in neurotology, a subspecialty that includes surgery of the ear and skull base, as well as the medical treatment of hearing loss and ear disease, will be added. It will involve nationally-recognized clinicians, a fellowship program and innovative clinical research.

This new affiliation will enable Providence clinicians to access House Clinic's clinical expertise, clinical trials and fellowship programs through collaboration and telehealth technology. The affiliation will help Providence meet the needs of the communities it serves across Southern California.

House Clinic will continue its historic relationship with St. Vincent Medical Center, part of the Verity Health System, and will maintain a location in downtown Los Angeles. Under the new agreement, plans call for one of the Providence Southern California medical centers to serve as the new hub, with satellite locations and hearing aid dispensary sites throughout the Greater Los Angeles Area, Orange County, Bakersfield, the West Coast and beyond.

Providence and House Clinic will partner in clinical research, education and community outreach. House also operates outreach clinics in Hawaii, Palm Springs and Singapore.

House Clinic's research has resulted in these milestones:



- Founder in microscopic ear and skull-based surgery
- First cochlear implant system
- First digital hearing aid
- First auditory brainstem implant
- First functional hearing test
- Human cell lines for auditory research

House Clinic has grown to include 10 physicians – seven neurotologists, including an otolaryngic allergist; two neurosurgeons; and an otolaryngologist who is a specialist in dizziness and balance –and 19 audiologists.


Providence sought the affiliation to support its Neuroscience Clinical Institute development, expanding the specialties available to patients throughout the region and beyond.

As part of the affiliation, Providence will partner with House to continue their work with UCLA Health to support House Clinic's Neurotology fellowship and research program at UCLA and the newly renamed House Children's Hearing Center of UCLA with Providence.



Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
1 	2	3 7:00a-Cardiac Surgery Conference 12:30 –Institutional Rev. 5:00p-State. of Concern 6:00p-Medical Executive	4 7:15a-Breast Cancer Conference 7:45a-Cancer Conference 12:30p-Critical Care 1:30p EDIE	5 12:30p- Pediatrics Dept. 12:30p-Utilization Review 12:30p-Continuing Medical Education: OB/GYN C-Section versus Vaginal Delivery	6 12:30p- Cardiac Conf.	7
8	9 7:00a- Anesthesia Dept. 12:30pm- New Medical Staff Orientation 12:30p- Medicine Dept.	10 7:00a-Cardiac Surgery Conference 7:00a-Physician Well 12:00p-Comprehensive Stroke Conference 12:30p-Pharmacy & Therapeutics Committee 12:30p-Ob/Gyn Dept.	11 7:15a-Breast Cancer Conference 7:45a-Cancer Conference	12 12:30p-Continuing Medical Education: PCSK9 Inhibitors	13 12:30p- Cardiac Conf.	14
15	16 7:00 a-Endovascular Committee 	17 7:00a-Cardiac Surgery Conference 12:30p-Emergency Dept.	18 6:30a: Surg. Exec. 7:15a-Breast Cancer Conference 7:45a-Cancer Conference 12:30p-Medical Quality Review	19 7:30a-Radiology Dept.	20 12:30p- Cardiac Conf.	21
22	23 7:00 a-Surgery Quality Review 12:30 pm- General Professional Staff	24 7:00a-Cardiac Surgery Conference 12:30p-RN/MD Interdisciplinary 12:30p-Cardiology QR 1:00p-Card Sub-section	25 7:15a-Breast Cancer Conference 7:45a-Cancer Conference 3:30p-Physician Excellence Council	26 12:30p-Continuing Medical Education: Tentative Medical Marijuana 12:30p-Post Acute Care	27 12:30p- Cardiac Conf.	28
29	30	31 7:00a-Cardiac Surgery Conference				

February 2017

Sunday	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday
			1 7:15a-Breast Cancer Conference 7:45a-Cancer Conference 12:30p-Critical Care	2 12:30p-Continuing Medical Education Pediatrics: Pediatric Urology	3 12:30p- Cardiac Conf.	4
5	6	7 7:00a-Cardiac Surgery Conference 1:30p EDIE 5:00p-Statement of Concern 6:00p-Medical Executive	8 7:15a-Breast Cancer Conference 7:45a-Cancer Conference 12:30p – Oncology Comm	9 12:30p-Continuing Medical Education Parkinson's Syndrome	10 12:30p- Cardiac Conf.	11
12	13 7:00 a- Anesthesia Dept. 12:30 pm- New Medical Staff Orientation	14  7:00a-Cardiac Surgery Conf. 12:30p-Ob/Gyn Dept. 12:30 p-Cardiology QR 12:30p-Pharmacy & Therapeutics 12:00p-Comp. Stroke Conference	15 7:15a-Breast Cancer Conference 7:45a-Cancer Conference 12:30p-Medical Quality Rev 12:30p Health Education	16 12:30p-Family Medicine	17 12:30p- Cardiac Conf.	18
19	20 	21 6:45a: Surg. Robotics 7:00a-Cardiac Surgery Conference 12:30p-Infection Prevention/Blood Comm.	22 7:15a-Breast Cancer Conference 7:45a-Cancer Conference 3:30p-Physician Excellence Committee	23 12:30p-Continuing Medical Education: Melanoma	24 12:30p- Cardiac Conf.	25
26	27 7:00 a-Surgery Quality Review 7:30 a-Surgery Dept.	28 7:00a-Cardiac Surgery Conference				